North Middlesex University Hospital NHS Trust

North Central London

Joint Health Overview & Scrutiny

committee

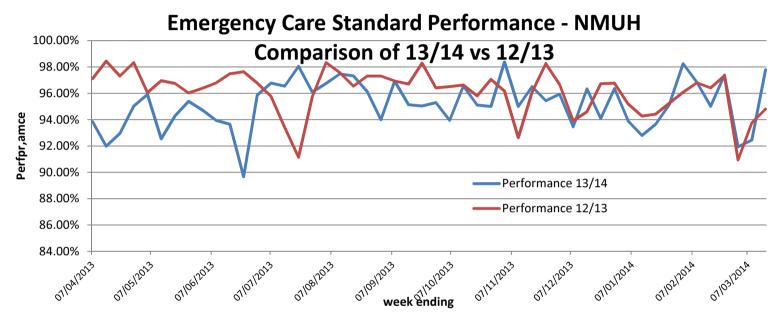


Questions to be answered

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- How does current A&E performance and winter pressures monitoring data at B&CF and NMUH compare with other London hospitals?
- To what extent have delays in handovers from ambulances arisen from the new London Ambulance Service policy of Intelligent Conveyancing?
- Have B&CF and NMUH been looking into what has led the current pressures on A&E are the majority elderly and, if so, are they coming in from Care Homes or their own homes?
- Is there a breakdown available of where people who are attending A&Es at the two hospitals are coming from: Enfield, Barnet, Herts, Borehamwood, Elstree?
- To what extent is age a factor?
- Is there any pattern in diagnoses amongst those people who are being admitted to hospital?

North Middlesex University Hospital Emergency Care Performance

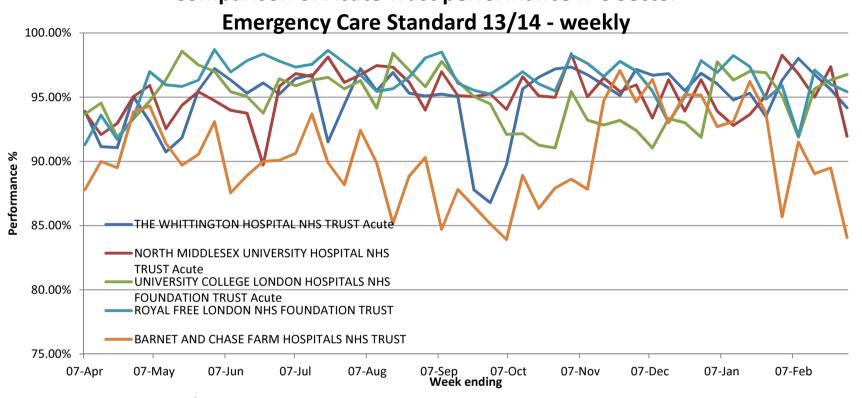


North Middlesex Hospital Emergency Performance

- •Difficult start to the year end of June started to achieve 95%
- •Some challenges during the summer due to estates work limiting additional capacity
- •Performance since beginning of December similar to 12/13
- •On target to achieve year to date position greater than 95%



Emergency care performance compared - North London trusts Comparison of Acute Trust performance N C Sector



As at week ending 2nd March 2014

North Middlesex – year to date position 95.2%

Royal Free Hospital – year to date position 96.3%

Whittington Hospital – year to date position 94.8%

University College London Hospital – year to date position 94.9%

2nd best performance on emergency care standard across North Central London

10 out of 22 London Trusts currently not achieving 95%



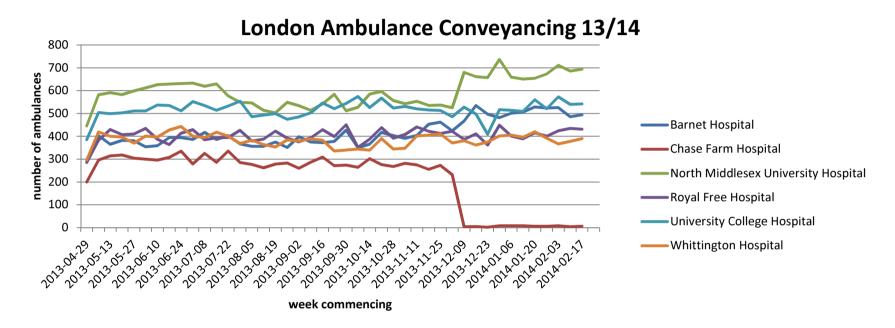
Issues affecting performance

- Initial age profiling amongst adult Emergency Department attendances & admissions
 - Does not suggest a discernible shift in age profile
- Some increase in paediatric attendances & admissions
 - This has flattened out
- 2% increase in emergency admissions across London in 13/14 compared to 12/13

Performance & casemix

- Volume of activity broadly in line with planned changes
 - 162,000 Emergency Department attendances
 - 35,500 Ambulance arrivals
- Casemix broadly as expected based on 12/13
- No discernible shift at this point above winter peaks regarding acuity or casemix changes

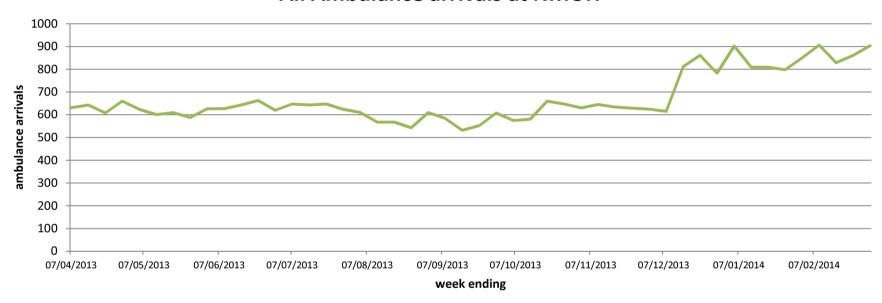
London Ambulance conveyancing



- North Middlesex Hospital
 - Busiest for ambulances from London Ambulance within NC London
 - During month of March to date busiest amongst all London Trusts
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All ambulance arrivals at NMUH

All Ambulance arrivals at NMUH

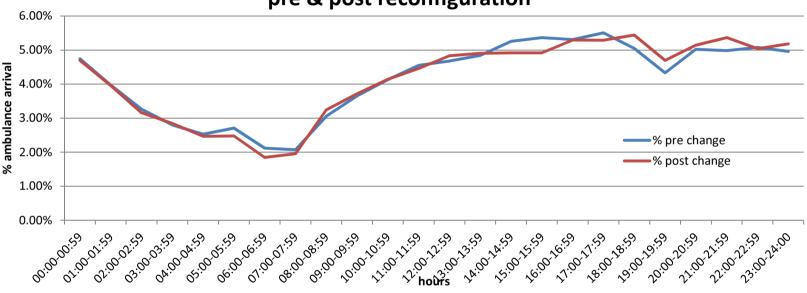


- North Middlesex Hospital
 - Average ambulances before 9th December 614 per week
 - Average ambulances after 9th December 844 per week



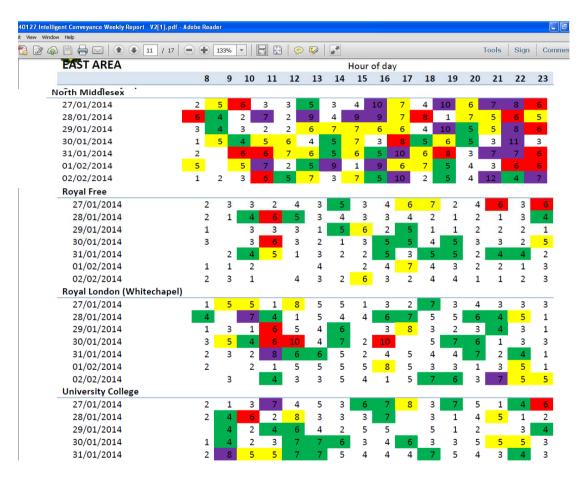
Profile of ambulance arrivals at NMUH

Profile of ambulance arrivals pre & post reconfiguration



- Ambulance arrival by hour of day
 - Profile changed slightly following reconfiguration
 - Increased percentage at busiest time early and mid-evening
 - Decrease in very early morning period
- Work ongoing to revisit nursing and medical rosters to match activity and acuity profiles
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Impact of intelligent conveyancing



Key:

Purple – 120% of predicted volume per hour.

Red – 100% of predicted volume per hour.

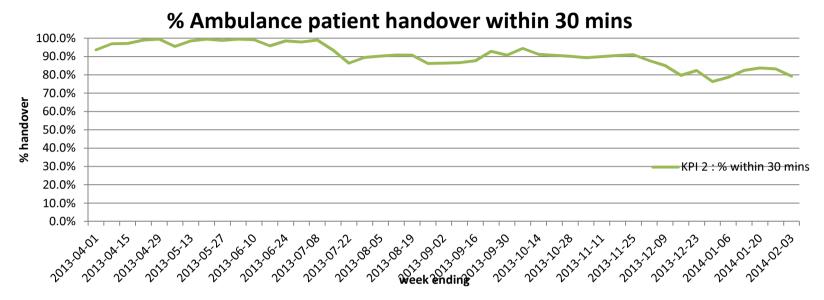
Amber – 80% of predicted volume per hour.

Green – 60% of predicted volume per hour.

<60% of predicted volume per hour.]

Example Intelligent conveyancing report indicating interventions completed – week commencing 27th January 2014

Ambulance handover within 30 minutes



- Change in recording place implemented in July 13 as noticeable above
- Since August an average of 86% of ambulances handed over within 30 minutes of arrival (London Ambulance service only)
- 8 ambulances waiting more than 60 minutes at North Middlesex Hospital in 2013/14 – 2 of these in January 14, 1 in October 13 & 5 in June 13
- In N C London 131 cases of ambulances waiting more than 60 minutes to handover between April 13 & February 14
- In 2012/2013 17 ambulances waited more than 60 minutes to handover



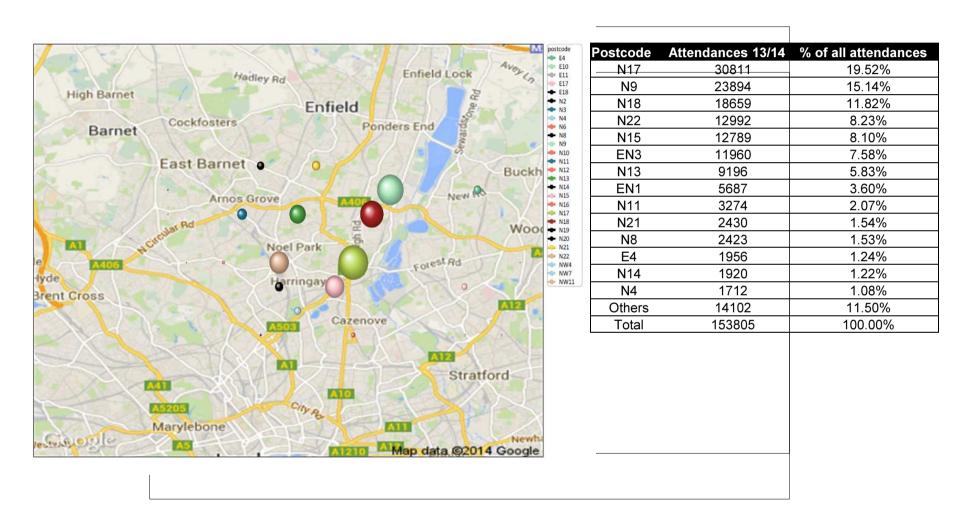
Ambulance patients requiring admission to hospital

Ambulance Conversion Rate 40.00% 35.00% admission 30.00% 25.00% 20.00% 15.00% Ambulance Conversion Rate 10.00% 5.00% 0.00% 07/06/2013 07/07/2013 07/08/2013 07/09/2013 07/10/2013 07/11/2013 07/12/2013 week ending

- Graph above shows number of patients arriving by ambulance who were subsequently admitted to hospital
- As expected, this increased in December following changes at Chase Farm Hospital
- Average since 9th December 34% of patients brought in by ambulance actually require admission



Map of ED attendances for 13/14



Summary

- Trust on trajectory to achieve 95% for 2013/2014
- Working with Urgent Care Board to ensure 'resilience' continues into 2014/2015
- Intelligent conveyancing to refine:
 - Include flows from outside of London Ambulance
 Service at NMUH
 - Improve treatment at scene rather than to hospital
- Consolidation of internal pathways to continue to improve performance and patient experience